

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, D. C. 20549

FORM 10-Q

Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended March 27, 2005

or

Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from _____ to _____

Commission File Number 1-13699

RAYTHEON COMPANY

(Exact Name of Registrant as Specified in its Charter)

DELAWARE

*(State or Other Jurisdiction of
Incorporation or Organization)*

95-1778500

*(I.R.S. Employer
Identification No.)*

870 WINTER STREET, WALTHAM, MASSACHUSETTS

(Address of Principal Executive Offices)

02451

(Zip Code)

(781) 522-3000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes No

Number of shares of common stock outstanding as of March 27, 2005: 452,223,000

RAYTHEON COMPANY

PART I. FINANCIAL INFORMATION

ITEM 1. CONDENSED FINANCIAL STATEMENTS

RAYTHEON COMPANY

BALANCE SHEETS (Unaudited)

	<u>March 27, 2005</u>	<u>Dec. 31, 2004</u>
	(In millions)	
ASSETS		
Current assets		
Cash and cash equivalents	\$ 457	\$ 556
Accounts receivable, less allowance for doubtful accounts	387	478
Contracts in process	3,952	3,514
Inventories	1,858	1,745
Deferred federal and foreign income taxes	452	469
Prepaid expenses and other current assets	317	343
Assets from discontinued operations	19	19
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Total current assets	7,442	7,124
Property, plant, and equipment, net	2,684	2,738
Deferred federal and foreign income taxes	8	71
Goodwill	11,514	11,516
Other assets, net	2,693	2,704
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Total assets	\$ 24,341	\$ 24,153
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities		
Notes payable and current portion of long-term debt	\$ 941	\$ 516
Advance payments and billings in excess of costs incurred	1,961	1,900
Accounts payable	820	867
Accrued salaries and wages	769	934
Other accrued expenses	1,329	1,403
Liabilities from discontinued operations	66	24
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Total current liabilities	5,886	5,644
Accrued retiree benefits and other long-term liabilities	3,179	3,224
Long-term debt	4,206	4,229
Subordinated notes payable	408	408
Minority interest	106	97
Stockholders' equity	10,556	10,551
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Total liabilities and stockholders' equity	\$ 24,341	\$ 24,153

The accompanying notes are an integral part of the financial statements.

RAYTHEON COMPANY

STATEMENTS OF INCOME (Unaudited)

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions except per share amounts)	
Net sales	\$ 4,944	\$ 4,676
Cost of sales	4,118	3,996
Administrative and selling expenses	349	314
Research and development expenses	100	115
Total operating expenses	4,567	4,425
Operating income	377	251
Interest expense	76	117
Interest income	(12)	(12)
Other expense, net	17	—
Non-operating expense, net	81	105
Income from continuing operations before taxes	296	146
Federal and foreign income taxes	100	45
Income from continuing operations	196	101
Loss from discontinued operations, net of tax	(30)	(14)
Income before accounting change	166	87
Cumulative effect of change in accounting principle, net of tax	—	41
Net income	\$ 166	\$ 128
Earnings per share from continuing operations		
Basic	\$ 0.43	\$ 0.24
Diluted	\$ 0.43	\$ 0.24
Earnings per share		
Basic	\$ 0.37	\$ 0.31
Diluted	\$ 0.36	\$ 0.30
Dividends declared per share	\$ 0.22	\$ 0.20

The accompanying notes are an integral part of the financial statements.

RAYTHEON COMPANY

STATEMENTS OF CASH FLOWS (Unaudited)

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Cash flows from operating activities		
Income from continuing operations	\$ 196	\$ 101
Adjustments to reconcile income from continuing operations to net cash used in operating activities from continuing operations		
Depreciation and amortization	108	101
Deferred federal and foreign income taxes	19	7
Net gain on sales of investments and operating units	—	(4)
Savings and investment plan activity	—	47
Decrease in accounts receivable	90	40
Change in contracts in process and advance payments and billings in excess of costs incurred	(387)	(525)
Increase in inventories	(121)	(3)
Decrease in prepaid expenses and other current assets	26	51
Decrease in accounts payable	(48)	(75)
Decrease in accrued salaries and wages	(167)	(55)
Decrease in other accrued expenses	(27)	(44)
Origination of financing receivables	(29)	(22)
Collection of financing receivables not sold	69	117
Sale of financing receivables	5	—
Other adjustments, net	(8)	149
	<u>(274)</u>	<u>(115)</u>
Net cash used in operating activities from continuing operations	(274)	(115)
Net cash (used in) provided by operating activities from discontinued operations	(3)	9
	<u>(277)</u>	<u>(106)</u>
Cash flows from investing activities		
Expenditures for property, plant, and equipment	(48)	(60)
Proceeds from sales of property, plant, and equipment	4	—
Capitalized expenditures for internal use software	(16)	(25)
Payment for purchase of acquired companies	(60)	(70)
Activity related to investments and sales of operating units	7	4
	<u>(113)</u>	<u>(151)</u>
Net cash used in investing activities	(113)	(151)
Cash flows from financing activities		
Dividends	(90)	(83)
Increase (decrease) in short-term debt and other notes	545	(3)
Repayments of long-term debt	(123)	—
Issuance of common stock	—	4
Repurchase of common stock	(53)	—
Proceeds under common stock plans	12	18
	<u>291</u>	<u>(64)</u>
Net cash provided by (used in) financing activities	291	(64)
Net decrease in cash and cash equivalents	(99)	(321)
Cash and cash equivalents at beginning of year	556	661
	<u>\$ 457</u>	<u>\$ 340</u>
Cash and cash equivalents at end of period	\$ 457	\$ 340

The accompanying notes are an integral part of the financial statements.

1. Basis of Presentation

The accompanying unaudited financial statements of Raytheon Company (the "Company") have been prepared on substantially the same basis as the Company's annual financial statements. These unaudited financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 2004. The information furnished has been prepared from the accounts of the Company without audit. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. In the opinion of management, these financial statements reflect all adjustments, which are of a normal recurring nature, necessary for a fair presentation of the financial statements for the interim periods. The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. Certain prior year amounts have been reclassified to conform with the current year presentation.

2. Employee Stock Plans

In 2004, the Company established the Long-Term Performance Plan (LTPP) which provides awards of common stock to the Company's senior leadership when specific pre-established levels of Company performance are achieved over a three-year performance cycle. The performance goals, which are independent of each other and equally weighted, are based on two metrics: free cash flow over a three-year period and total shareholder return relative to a peer group over a three-year period. The ultimate award, which is determined at the end of the three-year performance cycle, can range from zero to 200 percent of the aggregate target award. The aggregate target awards outstanding at March 27, 2005 related to 2005 and 2004 were 478,000 shares and 577,500 shares, respectively.

The Company applies Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, and related interpretations, in accounting for its stock-based compensation plans. Accordingly, no compensation expense has been recognized for the Company's stock option plans, however, stock-based compensation expense has been recorded for restricted stock and the LTPP. Had compensation expense for the Company's stock option plans been determined based on the fair value at the grant date for awards under these plans, consistent with the methodology prescribed by Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation, the Company's net income and earnings per share would have approximated the pro forma amounts indicated below:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions except per share amounts)	
Reported net income	\$ 166	\$ 128
Stock-based compensation expense included in reported net income, net of tax	6	2
Compensation expense determined under the fair value method for all stock-based awards, net of tax	(13)	(16)
Pro forma net income	\$ 159	\$ 114
Reported basic earnings per share	\$ 0.37	\$ 0.31
Reported diluted earnings per share	\$ 0.36	\$ 0.30
Pro forma basic earnings per share	\$ 0.35	\$ 0.27
Pro forma diluted earnings per share	\$ 0.35	\$ 0.27

The fair value of each stock option was estimated on the date of grant using the Black-Scholes option-pricing model with the following assumptions for stock options granted in the first three months of 2005 and 2004:

	<u>March 27, 2005</u>	<u>March 28, 2004</u>
Expected life	4 years	4 years
Assumed annual dividend growth rate	5%	—
Expected volatility	30%	35%
Assumed annual forfeiture rate	8%	8%

The risk free interest rate (month-end yields on 4-year treasury strips equivalent zero coupon) was 3.6% in the first three months of 2005 and ranged from 2.4% to 2.9% in the first three months of 2004.

3. Inventories

Inventories consisted of the following at:

	<u>March 27, 2005</u>	<u>Dec. 31, 2004</u>
	<u>(In millions)</u>	
Finished goods	\$ 575	\$ 553
Work in process	1,059	938
Materials and purchased parts	224	254
Total	\$ 1,858	\$ 1,745

Inventories at Raytheon Aircraft, Raytheon Airline Aviation Services, and Flight Options totaled \$1,545 million at March 27, 2005 (consisting of \$559 million of finished goods, \$813 million of work in process, and \$173 million of materials and parts) and \$1,420 million at December 31, 2004 (consisting of \$537 million of finished goods, \$681 million of work in process, and \$202 million of materials and parts).

The Company uses lot accounting for new commercial aircraft introductions at Raytheon Aircraft. The size of the initial lot for the Beechcraft Premier I and the Hawker Horizon is 200 and 75 units, respectively. Costs incurred on in-process and delivered aircraft in excess of the estimated average cost were included in inventories and totaled \$86 million and \$89 million on Premier and \$94 million and \$90 million on Horizon at March 27, 2005 and December 31, 2004, respectively.

General and program specific manufacturing equipment and tooling at Raytheon Aircraft are included in property, plant, and equipment. There was \$202 million and \$205 million of program specific manufacturing equipment and tooling related to Premier and Horizon at March 27, 2005 and December 31, 2004, respectively.

4. Product Warranty

Costs incurred under warranty provisions performed under long-term contracts are accounted for as contract costs as the work is performed. The estimation of these costs is an integral part of the determination of the pricing of the Company's products and services.

Warranty provisions related to commercial aircraft sales are determined based upon an estimate of costs that may be incurred under warranty and other post-sales support programs. Activity related to aircraft warranty provisions was as follows:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Balance at beginning of year	\$ 38	\$ 29
Accruals for aircraft deliveries	3	4
Warranty services provided	(6)	(8)
Balance at end of period	<u>\$ 35</u>	<u>\$ 25</u>

5. Stockholders' Equity

Stockholders' equity consisted of the following at:

	March 27, 2005	Dec. 31, 2004
	(In millions)	
Preferred stock, no outstanding shares	\$ —	\$ —
Common stock, outstanding shares	5	5
Additional paid-in capital	9,555	9,540
Unearned compensation	(54)	(60)
Accumulated other comprehensive income	(1,949)	(1,919)
Treasury stock	(66)	(13)
Retained earnings	3,065	2,998
Total	<u>\$ 10,556</u>	<u>\$ 10,551</u>
Outstanding shares of common stock	452.2	453.1

In 2004, the Board of Directors authorized the repurchase, between January 1, 2005 and December 31, 2006, of up to \$700 million of the Company's outstanding common stock. In the first quarter of 2005, the Company repurchased 1,390,000 shares of common stock for \$53 million under this program.

Savings and investment plan activity includes certain items related to the Company's 401(k) plan that were funded through the issuance of the Company's common stock and are non-cash operating activities included on the statement of cash flows.

During the first three months of 2005, the Company issued 0.5 million shares of common stock in connection with stock plan activity.

The weighted-average shares outstanding for basic and diluted earnings per share (EPS) were as follows:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In thousands)	
Average common shares outstanding for basic EPS	450,604	418,579
Dilutive effect of stock options, restricted stock, LTTPP, and equity security units	5,954	2,722
Shares for diluted EPS	456,558	421,301

Stock options to purchase 18.1 million and 29.6 million shares of common stock for the three months ended March 27, 2005 and March 28, 2004, respectively, did not affect the computation of diluted EPS. The exercise prices for these stock options were greater than the average market price of the Company's common stock during the respective periods.

Stock options to purchase 19.2 million and 14.2 million shares of common stock for the three months ended March 27, 2005 and March 28, 2004, respectively, had exercise prices that were less than the average market price of the Company's common stock during the respective periods and are included in the dilutive effect of stock options, restricted stock, and equity security units in the table above.

The components of other comprehensive income for the Company generally include foreign currency translation adjustments, minimum pension liability adjustments, unrealized gains and losses on marketable securities classified as available-for-sale, and unrealized gains and losses on effective cash flow hedges. The computation of comprehensive income was as follows:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Net income	\$ 166	\$ 128
Other comprehensive income	(30)	18
Comprehensive income	\$ 136	\$ 146

6. Federal and Foreign Income Taxes

In 2004, the President signed the American Jobs Creation Act of 2004 (the "Act"). The Act creates a temporary incentive for U.S. corporations to repatriate accumulated income earned abroad by providing an 85 percent dividends received deduction for certain dividends from controlled foreign corporations. As of March 27, 2005, the Company had not decided on whether, and to what extent it might repatriate foreign earnings under the Act, and accordingly, the Company has not provided taxes on unremitted foreign earnings. Based on an analysis of the Act, although not yet finalized, it is possible that under the repatriation provision of the Act, the Company may repatriate earnings of up to \$225 million, which could result in a tax liability of up to \$25 million under the Act. The Company expects to finalize its assessment in 2005.

7. Pension and Other Employee Benefits

The Company has pension plans covering the majority of its employees, including certain employees in foreign countries (Pension Benefits). In addition to providing pension benefits, the Company provides certain health care and life insurance benefits to retired employees through other postretirement benefit plans (Other Benefits).

The following outlines the components of net periodic benefit cost of the Company's domestic and foreign Pension Benefits plans:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Service cost	\$ 96	\$ 85
Interest cost	208	204
Expected return on plan assets	(228)	(214)
Amortization of prior service cost	5	5
Recognized net actuarial loss	122	106
Net periodic benefit cost	<u>\$ 203</u>	<u>\$ 186</u>

Net periodic benefit cost also includes expense from foreign pension plans of \$8 million in the first three months of 2005 and 2004.

The Company expects total contributions (required and discretionary) to the Pension Benefits plans to be approximately \$515 million in 2005.

The following outlines the components of net periodic benefit cost of the Company's domestic and foreign Other Benefits plans:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Service cost	\$ 4	\$ 4
Interest cost	19	25
Expected return on plan assets	(10)	(7)
Amortization of transition asset	2	6
Amortization of prior service cost	(13)	(13)
Recognized net actuarial loss	8	13
Net periodic benefit cost	<u>\$ 10</u>	<u>\$ 28</u>

Effective January 1, 2004, the Company changed the measurement date for its pension and other postretirement benefit plans from October 31 to December 31. This change in measurement date was accounted for as a change in accounting principle. In the first three months of 2004, the cumulative effect of change in accounting principle was a gain of \$63 million pretax, \$41 million after-tax, or \$0.10 per basic and diluted share.

The following adjusts reported income before accounting and basic and diluted earnings per share (EPS) before accounting change as if the change in accounting principle had been applied prior to the periods presented:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Reported income before accounting change	\$ 166	\$ 87
Change in accounting principle, net of tax	—	—
Adjusted income before accounting change	\$ 166	\$ 87
Basic EPS before accounting change	\$ 0.37	\$ 0.21
Change in accounting principle, net of tax	—	—
Adjusted basic EPS before accounting change	\$ 0.37	\$ 0.21
Diluted EPS before accounting change	\$ 0.36	\$ 0.21
Change in accounting principle, net of tax	—	—
Adjusted diluted EPS before accounting change	\$ 0.36	\$ 0.21

The following adjusts reported net income and basic and diluted earnings per share (EPS) as if the change in accounting principle had been applied prior to the periods presented:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Reported net income	\$ 166	\$ 128
Change in accounting principle, net of tax	—	(41)
Adjusted net income	\$ 166	\$ 87
Reported basic EPS	\$ 0.37	\$ 0.31
Change in accounting principle, net of tax	—	(0.10)
Adjusted basic EPS	\$ 0.37	\$ 0.21
Reported diluted EPS	\$ 0.36	\$ 0.30
Change in accounting principle, net of tax	—	(0.10)
Adjusted diluted EPS	\$ 0.36	\$ 0.20

8. Business Segment Reporting

Reportable segments have been determined based upon product lines and are as follows: Integrated Defense Systems, Intelligence and Information Systems, Missile Systems, Network Centric Systems, Space and Airborne Systems, Technical Services, Aircraft, and Other. Segment net sales and operating income generally include intersegment sales and profit recorded at cost plus a specified fee, which may differ from what the selling entity would be able to obtain on external sales. Corporate and Eliminations includes certain Company-wide accruals and intersegment sales and profit eliminations. In 2005, certain programs within Intelligence and Information Systems, Network Centric Systems, and Technical Services were realigned within those same segments. Information for all periods presented was restated to reflect these changes.

Segment financial results were as follows:

	Net Sales Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Integrated Defense Systems	\$ 906	\$ 839
Intelligence and Information Systems	542	524
Missile Systems	990	965
Network Centric Systems	762	704
Space and Airborne Systems	957	1,013
Technical Services	467	450
Aircraft	442	374
Other	192	175
Corporate and Eliminations	(314)	(368)
Total	\$ 4,944	\$ 4,676
Defense businesses after eliminations	\$ 4,310	\$ 4,127

Intersegment sales in the first three months of 2005 and 2004, respectively, included \$18 million and \$34 million for Integrated Defense Systems, \$8 million and \$12 million for Intelligence and Information Systems, \$5 million and \$4 million for Missile Systems, \$84 million and \$100 million for Network Centric Systems, \$75 million and \$94 million for Space and Airborne Systems, and \$124 million and \$124 million for Technical Services. Aircraft net sales do not include intersegment aircraft, parts, and service sales to Flight Options of \$21 million and \$19 million in the first three months of 2005 and 2004, respectively.

	Operating Income Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Integrated Defense Systems	\$ 121	\$ 94
Intelligence and Information Systems	50	45
Missile Systems	105	107
Network Centric Systems	79	54
Space and Airborne Systems	155	129
Technical Services	31	31
Aircraft	2	(28)
Other	(21)	(15)
FAS/CAS Pension Adjustment	(116)	(121)
Corporate and Eliminations	(29)	(45)
Total	\$ 377	\$ 251
Defense businesses after eliminations	\$ 514	\$ 426

Aircraft operating income does not include profit on intersegment aircraft sales to Flight Options (FO) until the underlying aircraft has been sold by FO.

The following table reconciles operating income to income from continuing operations before taxes:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Operating income	\$ 377	\$ 251
Non-operating expense, net	(81)	(105)
Income from continuing operations before taxes	<u>\$ 296</u>	<u>\$ 146</u>

	Operating Margin Three Months Ended	
	March 27, 2005	March 28, 2004
Integrated Defense Systems	13.4%	11.2%
Intelligence and Information Systems	9.2%	8.6%
Missile Systems	10.6%	11.1%
Network Centric Systems	10.4%	7.7%
Space and Airborne Systems	16.2%	12.7%
Technical Services	6.6%	6.9%
Aircraft	0.5%	(7.5)%
Other	(10.9)%	(8.6)%
FAS/CAS Pension Adjustment		
Corporate and Eliminations		
Total	<u>7.6%</u>	<u>5.4%</u>
Defense businesses after eliminations	<u>11.9%</u>	<u>10.3%</u>

	Free Cash Flow Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Integrated Defense Systems	\$ 90	\$ (129)
Intelligence and Information Systems	(43)	(43)
Missile Systems	51	(41)
Network Centric Systems	(140)	(129)
Space and Airborne Systems	(247)	(115)
Technical Services	(18)	15
Aircraft	52	56
Other	9	18
Corporate	(92)	168
Total	<u>\$ (338)</u>	<u>\$ (200)</u>
Defense businesses	<u>\$ (307)</u>	<u>\$ (442)</u>

Corporate free cash flow includes the difference between amounts charged to the segments for interest and taxes on an intercompany basis and the amounts actually paid by the Company. Also included in Corporate free cash flow in the first quarter of 2005 was a \$200 million discretionary contribution to its pension plans.

The following table reconciles free cash flow to net cash provided by operating activities from continuing operations:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Free cash flow	\$ (338)	\$ (200)
Plus: Expenditures for property, plant, and equipment	48	60
Capitalized expenditures for internal use software	16	25
Net cash provided by operating activities from continuing operations	<u>\$ (274)</u>	<u>\$ (115)</u>

	Identifiable Assets	
	March 27, 2005	Dec. 31, 2004
	(In millions)	
Integrated Defense Systems	\$ 1,729	\$ 1,756
Intelligence and Information Systems	1,946	1,916
Missile Systems	4,606	4,598
Network Centric Systems	3,857	3,755
Space and Airborne Systems	4,421	4,223
Technical Services	1,378	1,379
Aircraft	2,352	2,327
Other	1,267	1,235
Corporate	2,766	2,945
Discontinued Operations	19	19
Total	<u>\$ 24,341</u>	<u>\$ 24,153</u>

9. Other Expense, net

The components of other expense, net were as follows:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Securities and Exchange Commission settlement offer	\$ 12	\$ —
Gain on sale of aviation support business	—	(4)
Other	5	4
Total	\$ 17	\$ —

10. Discontinued Operations

In 2000, the Company sold its Raytheon Engineers & Constructors businesses (RE&C) to Washington Group International, Inc. (WGI). In May 2001, WGI filed for bankruptcy protection. As a result, the Company was required to perform various contract and lease obligations in connection with a number of different projects under letters of credit, surety bonds, and guarantees (Support Agreements) that it had provided to project owners and other parties.

For several of these projects, the Company has entered into settlement agreements that resolve the Company's obligations under the related Support Agreements. On a number of these projects, the Company is continuing closeout efforts which includes warranty obligations, commercial close out, and claims resolution. There are also Support Agreements on projects where WGI is continuing to perform work which could present risk to the Company if WGI fails to meet its obligations in connection with these projects. In meeting its obligations under the remaining Support Agreements, the Company has various risks and exposures, including delays, equipment and subcontractor performance, warranty close out, various liquidated damages issues, collection of amounts due under contracts, and potential adverse claims resolution under various contracts and leases.

In August 2004, AES Red Oak LLC drew \$30 million on a letter of credit provided by the Company. AES Red Oak LLC is the owner of the Red Oak power project in Sayreville, NJ, and there is a dispute between the Company and AES Red Oak LLC regarding the closeout of this project. The letter of credit was provided to AES Red Oak LLC in 2002 in lieu of the owner withholding retainage from periodic construction milestone payments.

In the first three months of 2005, the Company recorded a \$39 million charge for the settlement of a class action lawsuit related to the sale of RE&C to WGI as discussed in Note 11, Commitments and Contingencies. This charge does not reflect any insurance proceeds that may be realized in the future as this amount is not currently estimable. In addition, the Company recorded net charges of \$3 million and \$14 million in the first three months of 2005 and 2004, respectively, for program management, legal, and other costs related to RE&C.

Liabilities from discontinued operations included net current liabilities related to RE&C of \$56 million and \$17 million at March 27, 2005 and December 31, 2004, respectively.

In 2002, the Company sold its Aircraft Integration Systems business (AIS) for \$1,123 million, net, subject to purchase price adjustments. The Company is currently involved

in a purchase price dispute related to the sale of AIS in which the purchaser has claimed a purchase price adjustment of \$85 million. The Company disputes this claim and expects the matter to be resolved in arbitration. As part of the transaction, the Company retained the responsibility for performance of the Boeing Business Jet (BBJ) program and retained certain assets related to the BBJ program, which is now essentially complete.

In the first three months of 2005 and 2004, the Company recorded charges related to AIS of \$4 million and \$7 million, respectively, primarily related to the BBJ program.

Assets and liabilities related to AIS included net current assets of \$19 million at March 27, 2005 and December 31, 2004 and net current liabilities of \$10 million and \$7 million as of March 27, 2005 and December 31, 2004, respectively.

In the first three months of 2005, the total loss from discontinued operations was \$46 million pretax, \$30 million after-tax, or \$0.07 per basic and diluted share, versus \$21 million pretax, \$14 million after-tax, or \$0.03 per basic and diluted share in the first three months of 2004.

11. Commitments and Contingencies

The Company is involved in various stages of investigation and cleanup related to remediation of various environmental sites. The Company's estimate of total environmental remediation costs expected to be incurred is \$130 million. Discounted at a weighted-average risk-free rate of 5.8 percent, the Company estimates the liability to be \$92 million before U.S. government recovery and had this amount accrued at March 27, 2005. A portion of these costs are eligible for future recovery through the pricing of products and services to the U.S. government. The recovery of environmental cleanup costs from the U.S. government is considered probable based on the Company's long history of receiving reimbursement for such costs. Accordingly, the Company has recorded \$59 million at March 27, 2005 for the estimated future recovery of these costs from the U.S. government, which is included in contracts in process. The Company leases certain government-owned properties and is generally not liable for environmental remediation at these sites, therefore, no provision has been made in the financial statements for these costs. Due to the complexity of environmental laws and regulations, the varying costs and effectiveness of alternative cleanup methods and technologies, the uncertainty of insurance coverage, and the unresolved extent of the Company's responsibility, it is difficult to determine the ultimate outcome of these matters, however, any additional liability is not expected to have a material adverse effect on the Company's financial position, results of operations, or liquidity.

The Company issues guarantees and has banks and surety companies issue, on its behalf, letters of credit and surety bonds to meet various bid, performance, warranty, retention, and advance payment obligations. Approximately \$323 million, \$844 million, and \$250 million of these guarantees, letters of credit, and surety bonds, for which there were stated values, were outstanding at March 27, 2005, respectively, and \$294 million, \$827 million, and \$250 million were outstanding at December 31, 2004, respectively. These instruments expire on various dates through 2015. At March 27, 2005, the amount of guarantees, letters of credit, and surety bonds, for which there were stated values, that remained outstanding was \$94 million, \$9 million, and \$234 million, respectively, related to discontinued operations and are included in the numbers above. Additional guarantees of project performance for which there is no stated value also remain outstanding.

In 1997, the Company provided a first loss guarantee of \$133 million on \$1.3 billion of U.S. Export-Import Bank loans (maturing in 2015) to the Brazilian government related to the System for the Vigilance of the Amazon (SIVAM) program being performed by Network Centric Systems.

Defense contractors are subject to many levels of audit and investigation. Agencies that oversee contract performance include: the Defense Contract Audit Agency, the Department of Defense Inspector General, the Government Accountability Office, the Department of Justice, and Congressional Committees. The Department of Justice, from time to time, has convened grand juries to investigate possible irregularities by the Company. Individually and in the aggregate, these investigations are not expected to have a material adverse effect on the Company's financial position, results of operations, or liquidity. Raytheon Aircraft is also subject to oversight by the Federal Aviation Administration (the "FAA"). The FAA routinely evaluates aircraft operational and safety requirements and is responsible for certification of new and modified aircraft. Future action by the FAA may adversely affect Raytheon Aircraft's financial position, results of operations, and liquidity, including recovery of its investment in its newer aircraft.

As previously reported, the Company has been cooperating with the staff of the Securities and Exchange Commission (the "SEC") in a formal investigation into the Company's disclosure and accounting practices, primarily related to the commuter aircraft business and the timing of revenue recognition at Raytheon Aircraft during the period from 1997 to 2001.

On April 15, 2005, the Company announced that it had submitted an offer of settlement to the staff of the SEC, which the staff agreed to recommend to the SEC. The Company, without admitting or denying any wrongdoing, offered to pay a civil penalty of \$12 million and consent to the entry of a cease and desist order with respect to violations of Sections 17(a)(2)-(3) of the Securities Act of 1933 and Sections 13(a) and 13(b)(2)(A)-(B) of the Securities Exchange Act of 1934, and related SEC rules. The SEC staff has agreed to recommend that the SEC approve the offer of settlement. The proposed settlement is subject to approval by the SEC.

The SEC continues to investigate two of the Company's employees in connection with this matter, including the individual who served as the Company's Chief Financial Officer from December 2002 until April 15, 2005. Both individuals have been placed on administrative leave.

In May 2004, without admitting any liability or wrongdoing, the Company reached an agreement to settle a securities class action lawsuit originally filed in 1999 on behalf of the Company and all individual defendants. The terms of the settlement include a cash payment of \$210 million and the issuance of warrants for the Company's stock with a stipulated value of \$200 million. The warrants will have a five-year term with a strike price of \$37.50 and will be issued when the settlement proceeds are distributed to the claimants which is expected to occur in 2005. In December 2004, the court approved the settlement, resolving all claims asserted against the Company and the individual defendants. In connection with the settlement, the Company recorded a charge of \$329 million in the third quarter of 2004, of which \$325 million was included in other expense, a \$410 million accrued expense, and an \$85 million receivable for insurance proceeds primarily related to this settlement. The charge for the settlement will be revised in future quarters to reflect changes in the fair value of the warrants after they are issued. In 2004, the Company paid \$210 million into escrow in connection with the settlement. At March 27, 2005, the insurance receivable balance was \$80 million.

In July 2004, without admitting any liability or wrongdoing, the Company and the individual defendants reached a tentative agreement to settle a derivative action related to the class action lawsuit described above. The settlement, which is subject to court approval, will resolve all claims in the case and is not expected to have a material effect on the Company's financial position, results of operations, or liquidity.

In April 2005, without admitting any liability or wrongdoing, the Company and individual defendants reached a tentative agreement to settle a class action lawsuit originally filed in 2001 on behalf of all purchasers of common stock or senior notes of

WGI during the class period of April 17, 2000 through March 1, 2001 (the “WGI Complaint”). The plaintiff class claims to have suffered harm by purchasing WGI securities because the Company and certain of its officers allegedly violated federal securities laws by misrepresenting the true financial condition of RE&C in order to sell RE&C to WGI at an artificially inflated price. The terms of the settlement, which must be documented and is subject to court approval, includes a cash payment by the Company of \$39 million, which the Company accrued in the first quarter of 2005, and will resolve all claims in the case.

In July 2001, the Company was named as a nominal defendant and all of its directors at the time were named as defendants in two identical purported derivative lawsuits. These lawsuits were consolidated into one action (the “Consolidated Amended Derivative Complaint”) in January 2004 and contain allegations similar to those included in the WGI Complaint and further allege that the individual defendants breached fiduciary duties to the Company and failed to maintain systems necessary for prudent management and control of the Company’s operations. In March 2004, the defendants filed a motion to dismiss the Consolidated Amended Derivative Complaint. In November 2004, without admitting any liability or wrongdoing, the individual defendants and the Company reached a tentative agreement to settle this derivative action. The settlement, which is subject to court approval, will resolve all claims in the case is not expected to have a material effect on the Company’s financial position, results of operations, or liquidity.

In May 2003, two purported class action lawsuits were filed on behalf of participants in the Company’s savings and investment plans who invested in the Company’s stock between August 19, 1999 and May 27, 2003. The two class action complaints are brought pursuant to the Employee Retirement Income Security Act (ERISA). Both lawsuits are substantially similar and have been consolidated into a single action. In April 2004, a second consolidated amended complaint (the “Second Consolidated Amended ERISA Complaint”) was filed on behalf of participants and beneficiaries in the Company’s savings and investment plans who invested in the Company’s stock since October 7, 1998. The Second Consolidated Amended ERISA Complaint alleges that the Company, its Pension and Investment Group, and its Investment Committee breached ERISA fiduciary duties by failing to: (1) prudently and loyally manage plan assets, (2) monitor the Pension and Investment Group and the Investment Committee and provide them with accurate information, (3) provide complete and accurate information to plan participants and beneficiaries, and (4) avoid conflicts of interest. In October 2004, the defendants filed a motion to dismiss the Second Consolidated Amended ERISA Complaint.

Although the Company believes that it and the other defendants have meritorious defenses to each and all of the aforementioned class action and derivative complaints and intends, except as to tentative settlements noted above, to contest each lawsuit vigorously, an adverse resolution of any of the lawsuits could have a material adverse effect on the Company’s financial position, results of operations, and liquidity. Other than the matters noted above as to which tentative settlements have been reached, the Company is not presently able to reasonably estimate potential losses, if any, related to any of the lawsuits, except as noted above.

In addition, various claims and legal proceedings generally incidental to the normal course of business are pending or threatened against the Company. While the ultimate liability or potential range of loss, if any, from these proceedings is presently indeterminable, any additional liability is not expected to have a material adverse effect on the Company’s financial position, results of operations, or liquidity.

12. Accounting Standards

In December 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 123 (revised 2004), Share-Based Payments (SFAS No. 123R). SFAS No. 123R requires the recognition of compensation expense related to stock options under SFAS No. 123, Accounting for Stock-Based Compensation. In April 2005, the effective date for this accounting standard was deferred until the first annual period beginning after June 15, 2005. The Company expects to adopt SFAS No. 123R prospectively in the first quarter of 2006 with an anticipated impact to earnings per share of less than \$0.02 per share for the year 2006.

In November 2004, the FASB issued Statement of Financial Accounting Standards No. 151, an amendment of ARB No. 43, Chapter 4, Inventory Costs (SFAS No. 151). This accounting standard, which is effective for annual periods beginning after June 15, 2005, requires that abnormal amounts of idle facility expense, freight, handling costs, and wasted materials (spoilage) should be recognized as current-period charges. The adoption of SFAS No. 151 is not expected to have a material effect on the Company's financial position, results of operations, or liquidity.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Consolidated Results of Operations

Net sales were \$4.9 billion in the first quarter of 2005 versus \$4.7 billion in the first quarter of 2004. Sales to the U.S. Department of Defense were 70 percent of sales in the first quarter of 2005 and 2004. Total sales to the U.S. government, including foreign military sales, were 76 percent of sales in the first quarter of 2005 and 2004. Total international sales, including foreign military sales, were \$879 million or 18 percent of sales in the first quarter of 2005 versus \$904 million or 19 percent of sales in the first quarter of 2004.

Gross margin, net sales less cost of sales, in the first quarter of 2005 was \$826 million or 16.7 percent of sales versus \$680 million or 14.5 percent of sales in the first quarter of 2004. Included in gross margin was a FAS/CAS Pension Adjustment, described below, of \$116 million and \$121 million of expense in the first quarter of 2005 and 2004, respectively.

Statement of Financial Accounting Standards No. 87, Employers' Accounting for Pensions (SFAS No. 87), outlines the methodology used to determine pension expense or income for financial reporting purposes, which is not necessarily indicative of the funding requirements of pension plans, which are determined by other factors. A major factor in determining pension funding requirements are Cost Accounting Standards (CAS) that proscribe the allocation to and recovery of pension costs on U.S. government contracts. The difference between SFAS No. 87 (FAS) pension expense or income and CAS pension expense is reported as a separate line item in the Company's segment results called FAS/CAS Pension Adjustment. The results for each segment only include pension expense as determined under CAS, which can generally be recovered through the pricing of products and services to the U.S. government.

Administrative and selling expenses were \$349 million or 7.1 percent of sales in the first quarter of 2005 versus \$314 million or 6.7 percent of sales in the first quarter of 2004.

Research and development expenses were \$100 million or 2.0 percent of sales in the first quarter of 2005 versus \$115 million or 2.5 percent of sales in the first quarter of 2004. The decrease in research and development expenses was due to the timing of expenditures.

Operating income was \$377 million or 7.6 percent of sales in the first quarter of 2005 versus \$251 million or 5.4 percent of sales in the first quarter of 2004. The changes in operating income by segment are discussed below.

Interest expense in the first quarter of 2005 was \$76 million versus \$117 million in the first quarter of 2004. The decrease in interest expense in 2005 was primarily due to lower average debt.

Other expense, net in the first quarter of 2005 was \$17 million. Included in other expense was a \$12 million charge related to the Company's proposed settlement with the Securities and Exchange Commission (SEC) as described in Note 11, Commitments and Contingencies of the Notes to the Financial Statements.

The effective tax rate was 33.8 percent and 30.8 percent in the first quarter of 2005 and 2004, respectively, reflecting the U.S. statutory rate of 35 percent reduced by ESOP dividend deductions, export-related tax benefits, and research and development tax credits applicable to certain government contracts. The effective tax rate in the first quarter of 2005 increased as a result of the \$12 million nondeductible proposed settlement with the SEC.

Income from continuing operations was \$196 million in the first quarter of 2005, or \$0.43 per diluted share on 456.6 million average shares outstanding versus \$101 million in the first quarter of 2004, or \$0.24 per diluted share on 421.3 million average shares outstanding.

The loss from discontinued operations, described below in Discontinued Operations, was \$30 million after-tax, or \$0.07 per diluted share in the first quarter of 2005 versus \$14 million after-tax, or \$0.03 per diluted share in the first quarter of 2004.

Effective January 1, 2004, the Company changed the measurement date for its pension and other postretirement benefit plans from October 31 to December 31. This change in measurement date was accounted for as a change in accounting principle. In the first quarter of 2004, the cumulative effect of change in accounting principle was a gain of \$63 million pretax, \$41 million after-tax, or \$0.10 per diluted share.

Net income in the first quarter of 2005 was \$166 million, or \$0.36 per diluted share versus \$128 million, or \$0.30 per diluted share in the first quarter of 2004.

Segment Results

Integrated Defense Systems had sales of \$906 million in the first quarter of 2005 versus

\$839 million in the first quarter of 2004. The increase in sales was due to growth on international Patriot programs and the Cobra Judy Replacement Mission Equipment program partially offset by expected lower sales on the Sea-Based Radar program. Operating income was \$121 million in the first quarter of 2005 versus \$94 million in the first quarter of 2004. The increase in operating margin was due to higher sales on international programs.

Intelligence and Information Systems had sales of \$542 million in the first quarter of 2005 versus \$524 million in the first quarter of 2004. The increase in sales was due to growth in classified programs. Operating income was \$50 million in the first quarter of 2005 versus \$45 million in the first quarter of 2004. The increase in operating margin was due to program performance improvements.

Missile Systems had sales of \$990 million in the first quarter of 2005 versus \$965 million in the first quarter of 2004. Operating income was \$105 million in the first quarter of 2005 versus \$107 million in the first quarter of 2004. The decline in operating margin in 2005 was due to the completion of cost recovery for prior year restructuring actions. The costs related to these restructuring actions were accrued in 1997 through 2000, but were being recovered through the pricing of products and services to the U.S. government over a five year period. The wind-down of this recovery was substantially completed in 2004.

Network Centric Systems had sales of \$762 million in the first quarter of 2005 versus \$704 million in the first quarter of 2004. The increase was due to increased effort on development programs and communication programs. Operating income was \$79 million in the first quarter of 2005 versus \$54 million in the first quarter of 2004. The increase in operating margin was due to continued performance improvements.

Space and Airborne Systems had sales of \$957 million in the first quarter of 2005 versus \$1,013 million in the first quarter of 2004. The decrease in sales was primarily due to expected lower sales on the ASTOR program. Operating income was \$155 million in the first quarter of 2005 versus \$129 million in the first quarter of 2004. The increase in operating margin in 2005 was due to profit adjustments on contracts nearing completion and favorable resolution of certain unbilled costs.

Technical Services had sales of \$467 million in the first quarter of 2005 versus \$450 million in the first quarter of 2004. Operating income was \$31 million in the first quarter of 2005 and 2004.

Raytheon Aircraft had sales of \$442 million in the first quarter of 2005 versus \$374 million in the first quarter of 2004. The increase in sales was due to higher new and used aircraft sales. Operating income was \$2 million in the first quarter of 2005 versus an operating loss of \$28 million in the first quarter of 2004. The increase in operating income was due primarily to higher new and used aircraft volume combined with continued productivity and cost saving improvements. The Company has made significant investments in its Premier and Horizon aircraft, the realization of which is contingent upon future sales at forecasted prices and reductions in production costs on future deliveries. During the fourth quarter of 2004, the Federal Aviation Administration (FAA) granted a provisional type certification for the Horizon aircraft. Final certification is expected in the third quarter of 2005.

The Other segment had sales of \$192 million in the first quarter of 2005 versus \$175 million in the first quarter of 2004. The Other segment had an operating loss of \$21 million in the first quarter of 2005 versus an operating loss of \$15 million in the first quarter of 2004. The Other segment's results for 2005 are primarily comprised of the operations of Flight Options (FO). The higher losses in 2005 are primarily due to increased aircraft charter expense due to the operational impacts from older aircraft in the fleet, new federally mandated flight crew rest requirements and customer demand. The older aircraft in the fleet are being retired and replaced by newer aircraft over the next five years. FO is also taking action to reduce the number of different types of aircraft in its fleet from twelve to four and in the interim to reduce current operating costs. Although FO management believes that these actions will result in improved financial results, there can be no assurance that these actions will have the expected effect.

In June 2003, the Company participated in a financial recapitalization of FO and exchanged certain FO debt for equity. The Company now owns approximately 65 percent of FO and is consolidating FO's results in its financial statements. The Company is recording 100 percent of FO's losses since the Company has been meeting all of FO's financing requirements. In April 2005, the Company loaned FO an additional \$20 million. The Company and its other partners in FO are currently exploring a further financial recapitalization of FO which will likely involve further investment by the Company in FO. The Company's investment in FO, including goodwill, was approximately \$160 million at March 27, 2005. If losses at FO were to continue over the longer-term, the Company's investment in FO could become impaired.

Commuter aircraft customers are generally thinly capitalized companies that are dependent on the commuter aircraft industry. These customers could be significantly affected by sustained higher fuel costs and possible industry consolidation. These factors could have a material adverse effect on the financial strength of these customers. At March 27, 2005 and December 31, 2004, the Company's exposure on commuter-related assets was approximately \$580 million consisting of 283 aircraft and approximately \$614 million consisting of 297 aircraft, respectively.

Backlog consisted of the following at:

	March 27, 2005	Dec. 31, 2004
	(In millions)	
Integrated Defense Systems	\$ 6,549	\$ 6,628
Intelligence and Information Systems	4,013	4,066
Missile Systems	8,410	8,341
Network Centric Systems	3,761	3,587
Space and Airborne Systems	5,439	5,216
Technical Services	1,667	1,773
Aircraft	2,634	2,638
Other	285	294
Total	\$ 32,758	\$ 32,543
Defense businesses included above	\$ 29,839	\$ 29,611
U.S. government backlog included above	\$ 26,087	\$ 25,525

Funded backlog consisted of the following at:

	March 27, 2005	Dec. 31, 2004
	(In millions)	
Integrated Defense Systems	\$ 3,748	\$ 3,454
Intelligence and Information Systems	794	811
Missile Systems	4,790	4,517
Network Centric Systems	2,718	2,623
Space and Airborne Systems	3,229	3,127
Technical Services	909	939
Aircraft	2,634	2,638
Other	285	294
Total	\$ 19,107	\$ 18,403
Defense businesses included above	\$ 16,188	\$ 15,471

Funded backlog excludes U.S. and foreign government contracts for which funding has not been appropriated.

Gross bookings were as follows:

	Three Months Ended	
	March 27, 2005	March 28, 2004
	(In millions)	
Integrated Defense Systems	\$ 819	\$ 786
Intelligence and Information Systems	482	563
Missile Systems	1,107	3,742
Network Centric Systems	908	823
Space and Airborne Systems	1,072	1,682
Technical Services	224	325
Aircraft	472	425
Other	191	159
Total	\$ 5,275	\$ 8,505
Defense businesses included above	\$ 4,612	\$ 7,921

In the first quarter of 2004, Missile Systems booked \$2.1 billion for the Kinetic Energy Interceptor system contract.

Discontinued Operations

In 2000, the Company sold its Raytheon Engineers & Constructors businesses (RE&C) to Washington Group International, Inc. (WGI). In May 2001, WGI filed for bankruptcy protection. As a result, the Company was required to perform various contract and lease obligations in connection with a number of different projects under letters of credit, surety bonds, and guarantees (Support Agreements) that it had provided to project owners and other parties.

For several of these projects, the Company has entered into settlement agreements that resolve the Company's obligations under the related Support Agreements. On a number of these projects, the Company is continuing closeout efforts which includes warranty obligations, commercial close out, and claims resolution. There are also Support Agreements on projects where WGI is continuing to perform work which could present risk to the Company if WGI fails to meet its obligations in connection with these projects. In meeting its obligations under the remaining Support Agreements, the Company has various risks and exposures, including delays, equipment and subcontractor performance, warranty close out, various liquidated damages issues, collection of amounts due under contracts, and potential adverse claims resolution under various contracts and leases.

In August 2004, AES Red Oak LLC drew \$30 million on a letter of credit provided by the Company. AES Red Oak LLC is the owner of the Red Oak power project in Sayreville, NJ, and there is a dispute between the Company and AES Red Oak LLC regarding the closeout of this project. The letter of credit was provided to AES Red Oak LLC in 2002 in lieu of the owner withholding retainage from periodic construction milestone payments.

In the first quarter of 2005, the Company recorded a \$39 million charge for the settlement of the class action lawsuit related to the sale of RE&C to WGI as discussed in Note 11, Commitments and Contingencies, of the Notes to the Financial Statements. This charge does not reflect any insurance proceeds that may be realized in the future as this amount is not currently estimable. In addition, in the first quarter of 2005 and 2004, the Company recorded net charges of \$3 million and \$14 million, respectively, for program management, legal, and other costs related to RE&C.

In 2002, the Company sold its Aircraft Integration Systems business (AIS) for \$1,123 million, net, subject to purchase price adjustments. The Company is currently involved in a purchase price dispute related to the sale of AIS in which the purchaser has claimed a purchase price adjustment of \$85 million. The Company disputes this claim and expects the matter to be resolved in arbitration. As part of the transaction, the Company retained the responsibility for performance of the Boeing Business Jet (BBJ) program and retained certain assets related to the BBJ program, which is now essentially complete.

In the first three months of 2005 and 2004, the Company recorded charges related to AIS of \$4 million and \$7 million, respectively.

In the first quarter of 2005, the total loss from discontinued operations was \$46 million pretax, \$30 million after-tax, or \$0.07 per diluted share versus \$21 million pretax, \$14 million after-tax, or \$0.03 per diluted share in the first quarter of 2004.

Net cash used in operating activities from discontinued operations related to RE&C was \$2 million in the first quarter of 2005 versus net cash provided by operating activities of \$13 million in the first quarter of 2004. The Company expects its operating cash flow to be negatively affected by approximately \$60 million in the remainder of 2005 which includes the \$39 million payment related to the settlement of the class action lawsuit as well as project completion, legal, and management costs related to RE&C. Further increases in project costs may increase the estimated operating cash outflow for RE&C in 2005.

Financial Condition and Liquidity

Net cash used in operating activities was \$277 million in the first quarter of 2005 versus \$106 million in the first quarter of 2004. In the first quarter of 2005, the Company contributed \$265 million to the Company's pension plans, \$200 million of which was discretionary.

The increase in contracts in process at March 27, 2005 versus December 31, 2004 was due to the expected delay in billings to customers as a result of the ongoing conversion of the Company's existing financial systems to an integrated financial system and seasonally higher collection activity on U.S. government contracts at the end of the prior year.

Total contributions (required and discretionary) to the Company's pension plans are expected to be approximately \$515 million in 2005.

Savings and investment plan activity includes certain items related to the Company's 401(k) plan that were funded through the issuance of the Company's common stock and are non-cash operating activities included on the statement of cash flows.

The Company provides long-term financing to its aircraft customers. Origination of financing receivables in the first quarter of 2005 was \$29 million versus \$22 million in the first quarter of 2004. Collection of financing receivables not sold was \$69 million in the first quarter of 2005 versus \$117 million in the first quarter of 2004.

Net cash used in investing activities in the first quarter of 2005 was \$113 million versus \$151 million in the first quarter of 2004. Capital expenditures were \$48 million in the first quarter of 2005 versus \$60 million in the first quarter of 2004. Capital expenditures for the full year 2005 are expected to be approximately \$390 million. Capitalized expenditures for internal use software were \$16 million in the first quarter of 2005 versus \$25 million in the first quarter of 2004. Capitalized expenditures for internal use software are expected to be approximately \$110 million in 2005 as the Company continues to convert significant portions of existing financial systems to an integrated financial system. In the first quarter of 2005, the Company paid the third and final installment of \$60 million related to the 2003 acquisition of Solipsys Corporation. The second installment of \$70 million was paid in the first quarter of 2004.

Net cash provided by financing activities was \$291 million in the first quarter of 2005 versus net cash used of \$64 million in the first quarter of 2004. Dividends paid to stockholders were \$90 million in the first quarter of 2005 versus \$83 million in the first quarter of 2004. The quarterly dividend rate was \$0.22 per share for the first quarter of 2005 versus \$0.20 per share for the first quarter of 2004.

In 2004, the Board of Directors authorized the repurchase, between January 1, 2005 and December 31, 2006, of up to \$700 million of the Company's outstanding common stock. In the first quarter of 2005, the Company repurchased \$53 million of common stock under this program.

Capital Structure and Resources

Total debt was \$5.6 billion at March 27, 2005 and \$5.2 billion at December 31, 2004. Cash and cash equivalents were \$457 million at March 27, 2005 and \$556 million at December 31, 2004. At March 27, 2005, the cash and cash equivalent balance included approximately \$125 million of cash held by international subsidiaries. Total debt, as a percentage of total capital, was 34.4 percent at March 27, 2005 versus 32.8 percent at December 31, 2004.

The Company's most restrictive financial bank agreement covenant is an interest coverage ratio that currently requires earnings before interest, taxes, depreciation, and amortization (EBITDA), excluding certain charges, to be at least 3.0 times net interest expense for the prior four quarters. The Company was in compliance with the interest coverage ratio covenant during the first quarter of 2005.

Lines of credit with certain commercial banks exist to provide short-term liquidity. The lines of credit bear interest based upon LIBOR and were \$2.2 billion at March 27, 2005 and \$2.3 billion at and December 31, 2004. There were \$375 million borrowings outstanding at March 27, 2005. The Company had approximately \$100 million of outstanding letters of credit at March 27, 2005 which effectively reduced the Company's borrowing capacity under the lines of credit to \$1.7 billion. There were no borrowings outstanding under these lines of credit at December 31, 2004.

The Company had commercial paper borrowings of \$155 million outstanding at March 27, 2005.

The Company has on file a shelf registration with the Securities and Exchange Commission for the issuance of up to \$3.0 billion in debt securities, common or preferred stock, warrants to purchase any of the aforementioned securities, and/or stock purchase contracts, under which \$1.3 billion remained outstanding at March 27, 2005. A majority of the remaining availability under the shelf registration is expected to be used in connection with the settlement of the class action lawsuit, described in Note 11, Commitments and Contingencies of the Notes to the Financial Statements.

In 2001, the Company issued 17,250,000, 8.25% equity security units. Each equity security unit consisted of a contract to purchase shares of the Company's common stock on May 15, 2004, and a mandatorily redeemable equity security, with a stated liquidation amount of \$50 due on May 15, 2006, which will require a cash payment by the Company.

The Company's need for, cost of, and access to funds are dependent on future operating results, as well as conditions external to the Company. Cash and cash equivalents, cash flow from operations, proceeds from divestitures, and other available financing resources are expected to be sufficient to meet anticipated operating, capital expenditure, and debt service requirements during the next twelve months and for the foreseeable future. In addition, the Company may, from time to time, utilize excess cash balances to repurchase debt or common stock as warranted by market conditions.

Commitments and Contingencies

The Company issues guarantees and has banks and surety companies issue, on its behalf, letters of credit and surety bonds to meet various bid, performance, warranty, retention, and advance payment obligations. Approximately \$323 million, \$844 million, and \$250 million of these guarantees, letters of credit, and surety bonds, for which there were stated values, were outstanding at March 27, 2005, respectively, and \$294 million, \$827 million, and \$250 million were outstanding at December 31, 2004, respectively. These instruments expire on various dates through 2015. At March 27, 2005, the amount of guarantees, letters of credit, and surety bonds, for which there were stated values, that remained outstanding was \$94 million, \$9 million, and \$234 million, respectively, related to discontinued operations and are included in the numbers above. Additional guarantees of project performance for which there is no stated value also remain outstanding.

Defense contractors are subject to many levels of audit and investigation. Agencies that oversee contract performance include: the Defense Contract Audit Agency, the Department of Defense Inspector General, the Government Accountability Office, the Department of Justice, and Congressional Committees. The Department of Justice, from time to time, has convened grand juries to investigate possible irregularities by the Company. Individually and in the aggregate, these investigations are not expected to have a material adverse effect on the Company's financial position, results of operations, or liquidity. Raytheon Aircraft is also subject to oversight by the Federal Aviation Administration (the "FAA"). The FAA routinely evaluates aircraft operational and safety requirements and is responsible for certification of new and modified aircraft. Future action by the FAA may adversely affect Raytheon Aircraft's financial position, results of operations, and liquidity, including recovery of its investment in its newer aircraft.

Accounting Standards

In December 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 123 (revised 2004), Share-Based Payments (SFAS No. 123R). SFAS No. 123R requires the recognition of compensation expense related to stock options under SFAS No. 123, Accounting for Stock-Based Compensation. In April 2005, the effective date for this accounting standard was deferred until the first annual period beginning after June 15, 2005. The Company expects to adopt SFAS No. 123R prospectively in the first quarter of 2006 with an anticipated impact to earnings per share of less than \$0.02 per share for the year 2006.

In November 2004, the FASB issued Statement of Financial Accounting Standards No. 151, an amendment of ARB No. 43, Chapter 4, Inventory Costs (SFAS No. 151). This accounting standard, which is effective for annual periods beginning after June 15, 2005, requires that abnormal amounts of idle facility expense, freight, handling costs, and wasted materials (spoilage) should be recognized as current-period charges. The adoption of SFAS No. 151 is not expected to have a material effect on the Company's financial position, results of operations, or liquidity.

Risk Factors and Forward-Looking Statements

An investment in our common stock or debt securities includes risks and uncertainties. Investors should consider the following factors carefully, in addition to the other information included in this Form 10-Q, before purchasing our securities.

This filing and the information we are incorporating by reference, including any statements relating to the Company's future plans, objectives, and projected future financial performance, contain or are based on, forward-looking statements within the meaning of federal securities laws. Specifically, statements that are not historical facts, including statements accompanied by words such as "believe," "expect," "estimate," "intend," or "plan," variations of these words, and similar expressions, are intended to identify forward-looking statements and convey the uncertainty of future events or outcomes. The Company cautions readers that any such forward-looking statements are based on assumptions that the Company believes are reasonable, but are subject to a wide range of risks, and actual results may differ materially. Given these uncertainties, you should not rely on forward-looking statements.

We heavily depend on our government contracts, which are only partially funded, subject to immediate termination and heavily regulated and audited, and the termination or failure to fund one or more of these contracts could have a negative impact on our operations.

We act as prime contractor or major subcontractor for many different government programs. Over its lifetime, a program may be implemented by the award of many different individual contracts and subcontracts. The funding of government programs is subject to congressional appropriations. Although multiple year contracts may be planned in connection with major procurements, Congress generally appropriates funds on a fiscal year basis even though a program may continue for several years. Consequently, programs are often only partially funded initially, and additional funds are committed only as Congress makes further appropriations. The termination of funding for a government program would result in a loss of anticipated future revenues attributable to that program. That could have a negative impact on our operations. In addition, the termination of a program or failure to commit funds to a prospective program or a program already started could increase our overall costs of doing business.

Generally, government contracts are subject to oversight audits by government representatives and contain provisions permitting termination, in whole or in part, without prior notice at the government's convenience upon the payment of compensation only for work done and commitments made at the time of termination. We can give no assurance that one or more of our government contracts will not be terminated under these circumstances. Also, we can give no assurance that we would be able to procure new government contracts to offset the revenues lost as a result of any termination of our contracts. As our revenues are dependent on our procurement, performance and payment under our contracts, the loss of one or more critical contracts could have a negative impact on our financial condition.

Our government business is also subject to specific procurement regulations and a variety of socio-economic and other requirements. These requirements, although customary in government contracts, increase our performance and compliance costs. These costs might increase in the future, reducing our margins, which could have a negative effect on our financial condition. Failure to comply with these regulations and requirements could lead to suspension or debarment, for cause, from government contracting or subcontracting for a period of time. Among the causes for debarment are violations of various statutes, including those related to:

- procurement integrity
- export control
- government security regulations
- employment practices
- protection of the environment

- accuracy of records and the recording of costs
- foreign corruption

The termination of a government contract or relationship as a result of any of these acts would have a negative impact on our operations and could have a negative effect on our reputation and ability to procure other government contracts in the future. On those contracts for which we are teamed with others and are not the prime contractor, the U.S. government could terminate a prime contract under which we are a subcontractor, irrespective of the quality of our services as a subcontractor.

In addition, sales to the government may be affected by:

- changes in procurement policies
- budget considerations
- unexpected developments, such as the terrorist attacks of September 11, 2001, which change concepts of national defense
- political developments abroad, such as those occurring in the wake of the September 11 attacks

The influence of any of these factors, which are largely beyond our control, could also negatively impact our financial condition. We also may experience problems associated with advanced designs and programs required by the government which may result in unforeseen technological difficulties and cost overruns. Failure to overcome these technological difficulties and the occurrence of cost overruns would have a negative impact on our results.

We depend on the U.S. government for a significant portion of our sales, and the loss of this relationship or a shift in government funding could have severe consequences on the financial condition of Raytheon.

Approximately 74% of our net sales in 2004 were to the U.S. government. Therefore, any significant disruption or deterioration of our relationship with the U.S. government would significantly reduce our revenues. Our U.S. government programs must compete with programs managed by other defense contractors for a limited number of programs and for uncertain levels of funding. Our competitors continuously engage in efforts to expand their business relationships with the U.S. government at our expense and are likely to continue these efforts in the future. The U.S. government may choose to use other defense contractors for its limited number of defense programs. In addition, the funding of defense programs also competes with non-defense spending of the U.S. government. Budget decisions made by the U.S. government are outside of our control and have long-term consequences for the size and structure of Raytheon. A shift in government defense spending to other programs in which we are not involved or a reduction in U.S. government defense spending generally could have severe consequences for our results of operations.

We derive a significant portion of our revenues from international sales and are subject to the risks of doing business in foreign countries.

In 2004, sales to international customers, including foreign military sales, accounted for approximately 18% of our net sales. We expect that international sales will continue to account for a significant portion of our revenues for the foreseeable future. As a result, we are subject to risks of doing business internationally, including:

- changes in regulatory requirements
- domestic and foreign government policies, including requirements to expend a portion of program funds locally and governmental industrial cooperation requirements
- fluctuations in foreign currency exchange rates
- delays in placing orders
- the complexity and necessity of using foreign representatives and consultants
- the uncertainty of adequate and available transportation
- the uncertainty of the ability of foreign customers to finance purchases
- uncertainties and restrictions concerning the availability of funding credit or guarantees
- imposition of tariffs or embargoes, export controls and other trade restrictions
- the difficulty of management and operation of an enterprise spread over various countries
- compliance with a variety of foreign laws, as well as U.S. laws affecting the activities of U.S. companies abroad
- economic and geopolitical developments and conditions, including international hostilities, acts of terrorism and governmental reactions, inflation, trade relationships, changes in governments and military and political alliances
- Uncertainty of dispute resolution in foreign jurisdictions

While these factors or the impact of these factors are difficult to predict, any one or more of these factors could adversely affect our operations in the future.

We may not be successful in obtaining the necessary licenses to conduct operations abroad, and Congress may prevent proposed sales to foreign governments.

Licenses for the export of many of our products are required from government agencies in accordance with various statutory authorities, including the International Emergency Economic Powers Act, as amended, the Trading with the Enemy Act of 1917, as amended, and the Arms Export Control Act of 1976, as amended. We can give no

assurance that we will be successful in obtaining these necessary licenses in order to conduct business abroad. In the case of certain sales of defense equipment and services to foreign governments, the U.S. Department of State must notify the Congress at least 15 to 30 days, depending on the size and location of the sale, prior to authorizing these sales. During that time, the Congress may take action to block the proposed sale.

Competition within our markets may reduce our procurement of future contracts and our sales.

The military and commercial industries in which we operate are highly competitive. Our competitors range from highly resourceful small concerns, which engineer and produce specialized items, to large, diversified firms. Several established and emerging companies offer a variety of products for applications similar to those of our products. Our competitors may have more extensive or more specialized engineering, manufacturing and marketing capabilities than we do in some areas. There can be no assurance that we can continue to compete effectively with these firms. In addition, some of our largest customers could develop the capability to manufacture products similar to products that we manufacture. This would result in these customers supplying their own products and competing directly with us for sales of these products, all of which could significantly reduce our revenues and seriously harm our business.

Furthermore, we are facing increased international competition and cross-border consolidation of competition. There can be no assurance that we will be able to compete successfully against our current or future competitors or that the competitive pressures we face will not result in reduced revenues and market share or seriously harm our business.

Our future success will depend on our ability to develop new technologies that achieve market acceptance.

Both our commercial and defense markets are characterized by rapidly changing technologies and evolving industry standards. Accordingly, our future performance depends on a number of factors, including our ability to:

- identify emerging technological trends in our target markets
- develop and maintain competitive products
- enhance our products by adding innovative features that differentiate our products from those of our competitors
- develop and manufacture and bring products to market quickly at cost-effective prices
- effectively structure our businesses, through the use of joint ventures, teaming agreements, and other forms of alliances, to the competitive environment

Specifically, at Raytheon Aircraft Company, our future success is dependent on our ability to meet scheduled timetables for the development, certification and delivery of new and derivative product offerings and our ability to continue to compete with our existing legacy aircraft products.

We believe that, in order to remain competitive in the future, we will need to continue to develop new products, which will require the investment of significant financial resources. The need to make these expenditures could divert our attention and resources from other projects, and we cannot be sure that these expenditures will ultimately lead to the timely development of new technology. Due to the design complexity of our products, we may in the future experience delays in completing development and introduction of new products. Any delays could result in increased costs of development or deflect resources from other projects. In addition, there can be no assurance that the market for our products will develop or continue to expand as we currently anticipate. The failure of our technology to gain market acceptance could significantly reduce our revenues and harm our business. Furthermore, we cannot be sure that our competitors will not develop competing technologies which gain market acceptance in advance of our products. The possibility that our competitors might develop new technology or products might cause our existing technology and products to become obsolete. If we fail in our new product development efforts or our products fail to achieve market acceptance more rapidly than our competitors, our revenues will decline and our business, financial condition and results of operations will be negatively affected.

We enter into fixed-price contracts which could subject us to losses in the event that we have cost overruns.

A significant portion of our contracts are entered into on a fixed-price basis. This allows us to benefit from cost savings, but we carry the burden of cost overruns. If our initial estimates are incorrect, we can lose money on these contracts. In addition, some of our contracts have provisions relating to cost controls and audit rights, and if we fail to meet the terms specified in those contracts then we may not realize their full benefits. Our financial condition is dependent on our ability to maximize our earnings from our contracts. Lower earnings caused by cost overruns and cost controls would have a negative impact on our financial results.

Our business could be adversely affected by a negative audit by the U.S. government.

U.S. government agencies such as the Defense Contract Audit Agency, or the DCAA, routinely audit and investigate government contractors. These agencies review a contractor's performance under its contracts, cost structure and compliance with applicable laws, regulations and standards. The DCAA also reviews the adequacy of, and a contractor's compliance with, its internal control systems and policies, including the contractor's purchasing, property, estimating, compensation and management information systems. Any costs found to be improperly allocated to a specific contract will not be reimbursed, while such costs already reimbursed must be refunded. If an audit uncovers improper or illegal activities, we may be subject to civil and criminal penalties and administrative sanctions, including termination of contracts, forfeiture of profits, suspension of payments, fines and suspension or prohibition from doing business with the U.S. government. In addition, we could suffer serious reputational harm if allegations of impropriety were made against us.

We use estimates in accounting for many programs. Changes in our estimates could adversely affect our future financial results.

Contract and program accounting require judgment relative to assessing risks, including risks associated with customer directed delays and reductions in scheduled deliveries,

unfavorable resolutions of claims and contractual matters, judgments associated with estimating contract revenues and costs, and assumptions for schedule and technical issues. Due to the size and nature of many of our contracts, the estimation of total revenues and cost at completion is complicated and subject to many variables. Assumptions have to be made regarding the length of time to complete the contract because costs also include expected increases in wages and prices for materials. Incentives or penalties related to performance on contracts are considered in estimating sales and profit rates, and are recorded when there is sufficient information for us to assess anticipated performance. Estimates of award fees are also used in estimating sales and profit rates based on actual and anticipated awards.

Because of the significance of the judgments and estimation processes described above, it is likely that materially different amounts could be recorded if we used different assumptions or if the underlying circumstances were to change. Changes in underlying assumptions, circumstances or estimates may adversely affect future financial performance.

We consider several factors in determining lot size and use estimates in measuring average cost of manufacturing aircraft in the lot.

The Company uses lot accounting for new commercial aircraft such as the Beechcraft Premier I and the Hawker Horizon. Lot accounting involves selecting an initial lot size at the time a new aircraft begins to be delivered and measuring an average cost over the entire lot for each aircraft sold. The costs attributed to aircraft delivered are based on the estimated average cost of all aircraft in the lot and are determined under the learning curve concept which anticipates a predictable decrease in unit costs from cost reduction initiatives and as tasks and production techniques become more efficient through repetition. Once the initial lot has been completed, the use of lot accounting is discontinued. The selection of lot size is a critical judgment. The Company determines lot size based on several factors, including the size of firm backlog, the expected annual production on the aircraft, and the anticipated market demand for the product.

Incorrect underlying assumptions, circumstances or estimates concerning the selection of the initial lot size or changes in market condition, along with a failure to realize predicted unit costs from cost reduction initiatives and repetition of task and production techniques as well as supplier cost reductions, may adversely affect future financial performance.

We consider several factors when determining the market or carrying value of used general aviation and commuter aircraft.

The Company considers independent published data on value of used aircraft, comparable like sales, and current market conditions. Changes in market or economic conditions and changes in products or competitive products may adversely impact the future valuation of used aircraft.

We are at risk of losses and adverse publicity stemming from any accident involving aircraft for which we hold design authority.

If a Raytheon aircraft were to crash or be involved in an accident, we could be exposed to significant tort liability. The insurance we carry to cover damages arising from any future accidents may be inadequate. In the event that our insurance is not adequate, we may be forced to bear substantial losses from an accident. In addition, any accident involving a Raytheon aircraft could create a public perception that our aircraft are not safe or reliable, which could harm our reputation, result in reduced sales, and harm our business.

Likewise, accidents and incidents involving Raytheon aircraft may prompt the Federal Aviation Administration (“FAA”) to issue Airworthiness Concern Sheets (ACS’s), Notices of Proposed Rulemaking for Airworthiness Directive action, and Airworthiness Directives (AD’s) themselves. AD’s are regulations that require corrective actions or limitations to address FAA safety concerns about a specific model or class of aircraft. ACS’s and Notices are public notifications of the FAA’s safety concern and both request public comment on the issue. Publication of ACS’s, Notices, and AD’s could create a public perception that a particular Raytheon aircraft is not safe, reliable, or suitable for an operator’s needs. This perception could result in aircraft being returned to Raytheon for refunds, lost future sales, or both. Publication of an AD could require design modifications causing Raytheon to incur significant expenditures altering an aircraft design, altering aircraft in production, and altering fielded aircraft under warranty. AD’s issued by the FAA are typically followed by similar regulatory requirements in other countries where affected aircraft are certified. Accordingly, if an AD were issued, Raytheon could incur expenses related to corrective action worldwide for the fleet of aircraft impacted by the AD. The publication of ACS’s, Notices and AD’s could lead to a decline in revenues and have a negative effect on our business, financial condition and results of operations.

The aircraft manufacturing industry is subject to extensive government regulation, and new regulations may increase our operating costs.

In the United States, our commercial aircraft products are required to comply with FAA regulations governing design approvals, production and quality systems, airworthiness, and continuing operational safety. Internationally, similar requirements exist for design, airworthiness, and operational approvals. These requirements are generally administered by the national aviation authorities of each country and, in the case of Europe, coordinated by the European Aviation Safety Agency (EASA).

We may incur additional charges relating to our former Engineering and Construction Business.

We have obligations related to outstanding letters of credit, surety bonds and guarantees (Support Agreements) provided in connection with a number of contracts and leases of our engineering and construction business unit (E&C Business), which we sold to

Washington Group International in July 2000. In meeting the obligations under the remaining Support Agreements, we have various risks and exposures, including delays, equipment and subcontractor performance, warranty closeout, various liquidated damages issues, collection of amounts due under contracts, and potential adverse claims resolution under various contracts and leases. While these potential obligations, liabilities and risks or the impact of them are difficult to predict, any one or more of these factors could have a material adverse impact on our financial condition.

The outcome of litigation in which we have been named as a defendant is unpredictable and an adverse decision in any such matter could have a material adverse affect on our financial position, results of operations, and liquidity.

We are defendants in a number of litigation matters. These claims may divert financial and management resources that would otherwise be used to benefit our operations. Although we believe that we have meritorious defenses to the claims made in each and all of the litigation matters to which we have been named a party, and intend to contest each lawsuit vigorously, no assurances can be given that the results of these matters will be favorable to us. An adverse resolution of any of these lawsuits could have a material adverse affect on our financial position, results of operations, and liquidity.

We depend on the recruitment and retention of qualified personnel, and our failure to attract and retain such personnel could seriously harm our business.

Due to the specialized nature of our businesses, our future performance is highly dependent upon the continued services of our key engineering personnel and executive officers. Our prospects depend upon our ability to attract and retain qualified engineering, manufacturing, marketing, sales and management personnel for our operations. Competition for personnel is intense, and we may not be successful in attracting or retaining qualified personnel. Our failure to compete for these personnel could seriously harm our business, results of operations and financial condition.

Some of our workforce is represented by labor unions.

Approximately 11,500 of our employees are unionized, which represented approximately 14% of our employees at December 31, 2004. As a result, we may experience work stoppages, which could adversely affect our business, and we are vulnerable to the demands imposed by our collective bargaining relationships. We cannot predict how stable these relationships, currently with 9 different U.S. labor organizations and 4 different non-U.S. labor organizations, will be or whether we will be able to meet the requirements of these unions without impacting the financial condition of Raytheon. In addition, the presence of unions may limit our flexibility in dealing with our workforce. Work stoppages and instability in our union relationships could negatively impact our ability to manufacture our products on a timely basis, resulting in strain on our relationships with our customers, as well as a loss of revenues. That would adversely affect our results of operations.

We may be unable to adequately protect our intellectual property rights, which could affect our ability to compete.

Protecting our intellectual property rights is critical to our ability to compete and succeed as a company. We own a large number of United States and foreign patents and patent

applications, as well as trademark, copyright and semiconductor chip mask work registrations which are necessary and contribute significantly to the preservation of our competitive position in the market. There can be no assurance that any of these patents and other intellectual property will not be challenged, invalidated or circumvented by third parties. In some instances, we have augmented our technology base by licensing the proprietary intellectual property of others. In the future, we may not be able to obtain necessary licenses on commercially reasonable terms. We enter into confidentiality and invention assignment agreements with our employees, and enter into non-disclosure agreements with our suppliers and appropriate customers so as to limit access to and disclosure of our proprietary information. These measures may not suffice to deter misappropriation or independent third party development of similar technologies. Moreover, the protection provided to our intellectual property by the laws and courts of foreign nations may not be as advantageous to us as the remedies available under United States law.

Our operations expose us to the risk of material environmental liabilities.

Because we use and generate large quantities of hazardous substances and wastes in our manufacturing operations, we are subject to potentially material liabilities related to personal injuries or property damages that may be caused by hazardous substance releases and exposures. For example, we are investigating and remediating contamination related to our current or past practices at numerous properties and, in some cases, have been named as a defendant in related personal injury or “toxic tort” claims.

We are also subject to increasingly stringent laws and regulations that impose strict requirements for the proper management, treatment, storage and disposal of hazardous substances and wastes, restrict air and water emissions from our manufacturing operations, and require maintenance of a safe workplace. These laws and regulations can impose substantial fines and criminal sanctions for violations, and require the installation of costly pollution control equipment or operational changes to limit pollution emissions and/or decrease the likelihood of accidental hazardous substance releases. We incur, and expect to continue to incur, substantial capital and operating costs to comply with these laws and regulations. In addition, new laws and regulations, stricter enforcement of existing laws and regulations, the discovery of previously unknown contamination or the imposition of new clean-up requirements could require us to incur costs in the future that would have a negative effect on our financial condition or results of operations.

Our insurance coverage may be inadequate to cover all significant risk exposures.

We are exposed to liabilities that are unique to the products and services we provide. A significant portion of our business relates to designing, developing and manufacturing advanced defense and technology systems and products. New technologies may be untested or unproven. In some, but not all, circumstances, we may receive indemnification from the U.S. government. While we maintain insurance for certain risks, the amount of our insurance coverage may not be adequate to cover all claims or liabilities, and we may be forced to bear substantial costs resulting from risks and uncertainties of our business. It also is not possible to obtain insurance to protect against all operational risks and liabilities.

We depend on component availability, subcontractor performance and our key suppliers to manufacture and deliver our products and services.

Our manufacturing operations are highly dependent upon the delivery of materials by outside suppliers in a timely manner. In addition, we depend in part upon subcontractors to assemble major components and subsystems used in our products in a timely and satisfactory manner in full compliance with purchase order terms and conditions and all applicable laws and regulations. While we enter into long-term or volume purchase agreements with a few of our suppliers, we cannot be sure that materials, components, and subsystems will be available in the quantities we require, if at all. We are dependent for some purposes on sole-source suppliers. If any of these sole-source suppliers fails to meet our needs, we may not have readily available alternatives. Our inability to fill our supply needs would jeopardize our ability to satisfactorily and timely complete our obligations under government and other contracts. This might result in reduced sales, termination of one or more of these contracts and damage to our reputation and relationships with our customers. All of these events could have a negative effect on our financial condition.

The level of returns and the discount rate on pension and retirement plan assets could affect our earnings in future periods.

Our earnings may be positively or negatively impacted by the amount of income or expense we record for our employee benefit plans. This is particularly true with income or expense for our pension plans. Generally accepted accounting principles (GAAP) require that we calculate income or expense for the plans using actuarial valuations. These valuations are based on assumptions that we make relating to financial and other economic conditions. Changes in key economic indicators can result in changes in the assumptions we use.

The unpredictability of our results may harm the trading price of our securities, or contribute to volatility.

Our operating results may vary significantly over time for a variety of reasons, many of which are outside of our control, and any of which may harm our business. The value of our securities may fluctuate as a result of considerations that are difficult to forecast, such as:

- volume and timing of product orders received and delivered
- levels of product demand
- consumer and government spending patterns
- the timing of contract receipt and funding
- our ability and the ability of our key suppliers to respond to changes in customer orders
- timing of our new product introductions and the new product introductions of our competitors
- changes in the mix of our products

-
- cost and availability of components and subsystems
 - price erosion
 - adoption of new technologies and industry standards
 - competitive factors, including pricing, availability and demand for competing products
 - fluctuations in foreign currency exchange rates
 - conditions in the capital markets and the availability of project financing
 - regulatory developments
 - general economic conditions, particularly the cyclical nature of the general aviation market in which we participate
 - our ability to obtain licenses from the U.S. government to sell products abroad.

A rating downgrade by credit agencies could limit our access to capital and cause our borrowing costs to increase.

A downgrade in our credit rating could negatively affect our ability to access capital. Credit ratings for the Company were assigned by Fitch at F3 for short-term borrowing and BBB- for senior debt, by Moody's at P-3 for short-term borrowing and Baa3 for senior debt, and by S&P at A-3 for short-term borrowing and BBB- for senior debt. If the rating agencies downgrade our ratings, particularly below investment grade, it may significantly limit our access to capital and our borrowing costs would increase. In addition, we would likely be required to pay a higher interest rate in future financings and our potential pool of investors and funding sources would likely decrease.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company's primary market exposures are to interest rates and foreign exchange rates.

The Company meets its working capital requirements with a combination of variable rate short-term and fixed rate long-term financing. The Company enters into interest rate swap agreements with commercial and investment banks to manage interest rates associated with the Company's financing arrangements. The Company also enters into foreign currency forward contracts with commercial banks to fix the dollar value of commitments and payments to international vendors and the value of foreign currency denominated receipts. The market-risk sensitive instruments used by the Company for hedging are entered into with commercial and investment banks and are directly related to a particular asset, liability, or transaction for which a firm commitment is in place.

Financial instruments held by the Company which are subject to interest rate risk include notes payable, long-term debt, long-term receivables, investments, and interest rate swap agreements. The aggregate hypothetical loss in earnings for one year of those financial instruments held by the Company at March 27, 2005 and March 28, 2004, which are subject to interest rate risk resulting from a hypothetical increase in interest rates of 10 percent, was approximately \$1 million, after-tax. Fixed rate financial instruments were not evaluated, as the risk exposure is not material. The Company believes its exposure due to changes in foreign exchange rates is not material due to the Company's hedging policy and the fact that the Company does not enter into speculative hedges.

ITEM 4. CONTROLS AND PROCEDURES

The Company's management conducted an evaluation, under the supervision and with the participation of the Company's Chief Executive Officer and acting Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of March 27, 2005. Based on this evaluation, the Chief Executive Officer and acting Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in providing reasonable assurance that information required to be disclosed in the reports the Company files and submits under the Securities Exchange Act of 1934 is recorded, processed, summarized, and reported as and when required.

In designing and evaluating the Company's disclosure controls and procedures, the Company's management recognizes that any controls, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

During the first quarter of 2005, the Company completed its last major conversion in its company-wide implementation of new integrated finance resources applications software by completing SAP implementation at its Space and Airborne Systems segment. The Company believes that the above system implementation and the organization change have materially changed the Company's internal control over financial reporting. There were no other changes that occurred during the first quarter of 2005 that have materially affected the Company's internal control over financial reporting. Subsequent to the end of the quarter, the Company disclosed an organization change on Form 8-K dated April 15, 2005, noting that its Chief Financial Officer had been placed on administrative leave and that the Company's Controller was performing the duties of both Controller and Chief Financial Officer.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

The Company is a party to or has property subject to litigation and other proceedings referenced in “Note 11 – Commitments and Contingencies” of the Notes to Financial Statements (Unaudited) included in this Form 10-Q and in the Company’s Annual Report on Form 10-K for the year ended December 31, 2004, or arising in the ordinary course of business. In the opinion of management, except as otherwise indicated in the Form 10-K, it is unlikely that the outcome of any such litigation or other proceedings will have a material adverse effect on the Company’s financial position, results of operations, or liquidity.

See the “Legal Proceedings” section of the Company’s Annual Report on Form 10-K for the year ended December 31, 2004 for a detailed description of previously reported actions.

The Company is primarily engaged in providing products and services under contracts with the U.S. government and, to a lesser degree, under direct foreign sales contracts, some of which are funded by the U.S. government. These contracts are subject to extensive legal and regulatory requirements and, from time to time, agencies of the U.S. government investigate whether the Company’s operations are being conducted in accordance with these requirements. U.S. government investigations of the Company, whether relating to these contracts or conducted for other reasons, could result in administrative, civil, or criminal liabilities, including repayments, fines or penalties being imposed upon the Company, the suspension of government export licenses, or the suspension or debarment from future U.S. government contracting. U.S. government investigations often take years to complete and many result in no adverse action against the Company. Defense contractors are also subject to many levels of audit and investigation. Agencies which oversee contract performance include: the Defense Contract Audit Agency, the Department of Defense Inspector General, the General Accounting Office, the Department of Justice, and Congressional Committees. The Department of Justice from time to time has convened grand juries to investigate possible irregularities by the Company.

Previously Reported Matters

As previously reported, in June 2001, a class action lawsuit entitled, Muzinich & Co., Inc. et al v. Raytheon Company, et. al., (Civil Action No. 01-0284-S-BLW) was filed in federal court in Boise, Idaho allegedly on behalf of all purchasers of common stock or senior notes of Washington Group International, Inc. (“WGI”) during the period April 17, 2000 through March 1, 2001 (the class period). The plaintiff class claims to have suffered harm by purchasing WGI securities because the Company and certain of its officers allegedly violated federal securities laws by purportedly misrepresenting the true financial condition of RE&C in order to sell RE&C to WGI at an artificially inflated price. An amended complaint was filed on October 1, 2001 alleging similar claims. The Company and the individual defendants filed a motion seeking to dismiss the action in mid-November 2001. On April 30, 2002, the Court denied the Company’s and the

individual defendants' motion to dismiss the complaint. In April 2003, the District Court conditionally certified the class and defined the class period as that between April 17, 2000 and March 2, 2001, inclusive. Thereafter, defendants filed their answer to the amended complaint denying liability. Without admitting any liability or wrongdoing, in April 2005, the Company reached a tentative agreement to settle this class action on behalf of the Company and the individual defendants. The terms of the settlement, which must be documented and is subject to court approval, include a cash payment by the Company of \$39 million and will resolve all claims in the case.

As previously reported, the Company has been cooperating with the staff of the Securities and Exchange Commission (the "SEC") in a formal investigation into the Company's disclosure and accounting practices, primarily related to the commuter aircraft business and the timing of revenue recognition at Raytheon Aircraft during the period from 1997 to 2001.

On April 15, 2005, the Company announced that it had submitted an offer of settlement to the staff of the SEC, which the staff agreed to recommend to the SEC. The Company, without admitting or denying any wrongdoing, offered to pay a civil penalty of \$12 million and consent to the entry of a cease and desist order with respect to violations of Sections 17(a)(2)-(3) of the Securities Act of 1933 and Sections 13(a) and 13(b)(2)(A)-(B) of the Securities Exchange Act of 1934, and related SEC rules. The SEC staff has agreed to recommend that the SEC approve the offer of settlement. The proposed settlement is subject to approval by the SEC.

The SEC continues to investigate two of the Company's employees in connection with this matter, including the individual who served as the Company's Chief Financial Officer from December 2002 until April 15, 2005. Both individuals have been placed on administrative leave.

ITEM 2. CHANGES IN SECURITIES, USE OF PROCEEDS AND ISSUER PURCHASES OF EQUITY SECURITIES

Period	Total Number of Shares Purchased (1)	Total Number of Shares Purchased as Part of Publicly Announced Plan	Average Price Paid per Share	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plan (2)
January (January 1, 2005 – January 23, 2005)	1,701	—	\$ 36.88	\$700 million
February (January 24, 2005 – February 20, 2005)	119	630,000	\$ 38.06	\$676 million
March (February 21, 2005 – March 27, 2005)	8,968	760,000	\$ 38.26	\$647 million
Total	10,788	1,390,000	\$ 38.17	

(1) Shares purchased relate to treasury activity under the Company's stock plans. The total number of shares purchased during the fiscal first quarter of 2005 includes: (i) the surrender by employees of 5,885 shares of already owned common stock to pay the exercise price in connection with the exercise of employee stock options, and (ii) the surrender by employees of 4,903 shares to satisfy tax withholding obligations in connection with the vesting of restricted stock issued to employees.

(2) On November 30, 2004, the Board of Directors authorized the repurchase, between January 1, 2005 and December 31, 2006, of up to \$700 million of the Company's outstanding common stock. Purchases may take place from time to time at management's discretion depending upon market conditions.

ITEM 5. OTHER INFORMATION

None

ITEM 6. EXHIBITS

- 4.1 Agreement of Resignation, Appointment and Acceptance dated April 1, 2005 between Raytheon Company and The Bank of New York appointing Successor Trustee, Paying Agent and Registrar in connection with certain securities originally authorized and issued under the Indenture.
- 4.2 Agreement of Resignation, Appointment and Acceptance dated April 1, 2005 between Raytheon Company and The Bank of New York appointing Successor Trustee, Paying Agent and Registrar in connection with the 8.25% Equity Security Units originally authorized and issued under the Indenture.
- 10.1 Form of the 2005 Performance Share Award Agreement under the Raytheon Company 2001 Stock Plan.
- 31.1 Certification of William H. Swanson pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Biggs C. Porter pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certificate of William H. Swanson pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certificate of Biggs C. Porter pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

RAYTHEON COMPANY (Registrant)

By: /s/ Biggs C. Porter

Biggs C. Porter
Vice President and Corporate Controller
(Chief Accounting Officer)

April 28, 2005

AGREEMENT OF RESIGNATION, APPOINTMENT AND ACCEPTANCE, dated as of April 1, 2005 by and among Raytheon Company, a corporation duly organized and existing under the laws of the state of Delaware and having its principal office at 870 Winter Street, Waltham, MA 02451 (the “Issuer”), The Bank of New York, (the “Prior Trustee”), and The Bank of New York Trust Company, N.A., (the “Successor Trustee”).

RECITALS:

WHEREAS, the Issuer and Prior Trustee entered into a Trust Indenture dated as of July 3, 1995 by and between the Issuer and the Prior Trustee (the “Indenture”);

WHEREAS, the securities listed on Exhibit A (the “Securities”) were originally authorized and issued under the Indenture;

WHEREAS, the Issuer desires to appoint Successor Trustee as Trustee, Paying Agent and Registrar to succeed Prior Trustee in such capacities under the Indenture; and

WHEREAS, Successor Trustee is willing to accept such appointment as Successor Trustee, Paying Agent and Registrar under the Indenture;

NOW, THEREFORE, the Issuer, Prior Trustee and Successor Trustee, for and in consideration of the premises of other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, hereby consent and agree as follows:

ARTICLE I

THE PRIOR TRUSTEE

SECTION 1.01 Prior Trustee hereby resigns as Trustee under the Indenture.

SECTION 1.02 Prior Trustee hereby assigns, transfers, delivers and confirms to Successor Trustee all right, title and interest of Prior Trustee in and to the trusts of the Trustee under the Indenture and all the rights, powers and trusts of the Trustee under the Indenture: provided, however Prior Trustee shall continue to be entitled to the expense reimbursement and indemnity provisions thereunder with respect to the period prior to the effective date hereof. Prior Trustee shall at the expense of the Successor Trustee execute and deliver such further instruments and shall do such other things as Successor Trustee may reasonably require so as to more fully and certainly vest and confirm in Successor Trustee all the rights, powers and trust hereby assigned, transferred, delivered and confirmed to Successor Trustee as Trustee, Paying Agent and Registrar.

ARTICLE II

THE ISSUER

SECTION 2.01 The Issuer hereby accepts the resignation of Prior Trustee as Trustee, Paying Agent and Registrar under the Indenture.

SECTION 2.02 All conditions relating to the appointment of The Bank of New York Trust Company, N.A., as Successor Trustee, Paying Agent and Registrar under the Indenture have been met and the Issuer hereby appoints Successor Trustee as Trustee, Paying and Registrar under the Indenture with like effect as if originally named as Trustee, Paying Agent and Registrar in the Indenture.

ARTICLE III

THE SUCCESSOR TRUSTEE

SECTION 3.01 Successor Trustee hereby represents and warrants to Prior Trustee and to the Issuer that Successor Trustee is not disqualified to act as Trustee under the Indenture.

SECTION 3.02 Successor Trustee hereby accepts its appointment as Successor Trustee, Paying Agent and Registrar under the Indenture and accepts the rights, powers, duties and obligations of Prior Trustee as Trustee, Paying Agent and Registrar under the Indenture, upon the terms and conditions set forth therein, with like effect as if originally named as Trustee, Paying Agent and Registrar under the Indenture.

ARTICLE IV

MISCELLANEOUS

SECTION 4.01 This Agreement and the resignation, appointment and acceptance effected hereby shall be effective as of the opening of business on April 1, 2005.

SECTION 4.02 This Agreement shall be governed by and construed in accordance with the laws of the State of New York.

SECTION 4.03 This Agreement may be executed in any number of counterparts each of which shall be an original, but such counterparts shall together constitute but one and the same instrument.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement of Resignation, Appointment and Acceptance to be duly executed and acknowledged all as of the day and year first above written.

Raytheon Company,
as Issuer

By: _____ /S/ RICHARD GOGLIA
Name: Richard Goglia
Title: Vice President and Treasurer

The Bank of New York,
as Prior Trustee

By: _____ /S/ KISHA A. HOLDER
Name: Kisha A. Holder
Title: Assistant Vice President

The Bank of New York Trust Company, N.A.,
as Successor Trustee

By: _____ /S/ PETER M. MURPHY
Name: Peter M. Murphy
Title: Vice President

<u>Issue</u>	<u>Issue Description</u>
Raytheon Company	4.50% Notes due 2007
	4.85% Notes due 1/15/2011
	5.375% Notes due 4/1/2013
	5.50% Notes due 11/15/2012
	6.00% Exchange Debentures due 2010
	6.15% Notes due 11/1/2008
	6.30% Notes due 3/15/2005
	6.40% Exchange Debentures due 2018
	6.50% Notes due 7/15/2005
	6.55% Notes due 3/15/2010
	6.75% Note due 8/15/2007
	6.75% Notes due 3/15/2018
	7.00% Notes due 11/1/2028
	7.20% Notes due 8/15/2027
	7.375% Notes due 7/15/2025
	8.30% Notes due 3/1/2010

AGREEMENT OF RESIGNATION, APPOINTMENT AND ACCEPTANCE, dated as of April 1, 2005 by and among Raytheon Company, a corporation duly organized and existing under the laws of the state of Delaware and having its principal office at 870 Winter Street, Waltham, MA 02451 (the “Issuer”), The Bank of New York, (the “Prior Trustee”), the The Bank of New York Trust Company, N.A., (the “Successor Trustee”).

RECITALS:

WHEREAS, the Issuer and Prior Trustee entered into a Trust Indenture dated as of July 3, 1995 and a Supplemental Indenture dated as of May 9, 2001 by and between the Issuer and the Prior Trustee (the “Indentures”);

WHEREAS, the 8.25% Equity Security Units (the “Units”) were originally authorized and issued under the Indentures;

WHEREAS, the Issuer desires to appoint Successor Trustee as Trustee, Paying Agent and Registrar to succeed Prior Trustee in such capacities under the Indentures; and

WHEREAS, Successor Trustee is willing to accept such appointment as Successor Trustee, Paying Agent and Registrar under the Indentures;

NOW, THEREFORE, the Issuer, Prior Trustee and Successor Trustee, for and in consideration of the premises of other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, hereby consent and agree as follows:

ARTICLE I

THE PRIOR TRUSTEE

SECTION 1.01 Prior Trustee hereby resigns as Trustee under the Indentures.

SECTION 1.02 Prior Trustee hereby assigns, transfers, delivers and confirms to Successor Trustee all right, title and interest of Prior Trustee in and to the trusts of the Trustee under the Indentures and all the rights, powers and trusts of the Trustee under the Indentures: provided, however Prior Trustee shall continue to be entitled to the expense reimbursement and indemnity provisions thereunder with respect to the period prior to the effective date hereof. Prior Trustee shall at the expense of the Successor Trustee execute and deliver such further instruments and shall do such other things as Successor Trustee may reasonably require so as to more fully and certainly vest and confirm in Successor Trustee all the rights, powers and trust hereby assigned, transferred, delivered and confirmed to Successor Trustee as Trustee, Paying Agent and Registrar.

ARTICLE II

THE ISSUER

SECTION 2.01 The Issuer hereby accepts the resignation of Prior Trustee as Trustee, Paying Agent and Registrar under the Indentures.

SECTION 2.02 All conditions relating to the appointment of The Bank of New York Trust Company, N.A., as Successor Trustee, Paying Agent and Registrar under the Indentures have been met and the Issuer hereby appoints Successor Trustee as Trustee, Paying and Registrar under the Indentures with like effect as if originally named as Trustee, Paying Agent and Registrar in the Indentures.

ARTICLE III

THE SUCCESSOR TRUSTEE

SECTION 3.01 Successor Trustee hereby represents and warrants to Prior Trustee and to the Issuer that Successor Trustee is not disqualified to act as Trustee under the Indentures.

SECTION 3.02 Successor Trustee hereby accepts its appointment as Successor Trustee, Paying Agent and Registrar under the Indentures and accepts the rights, powers, duties and obligations of Prior Trustee as Trustee, Paying Agent and Registrar under the Indentures, upon the terms and conditions set forth therein, with like effect as if originally named as Trustee, Paying Agent and Registrar under the Indentures.

ARTICLE IV

MISCELLANEOUS

SECTION 4.01 This Agreement and the resignation, appointment and acceptance effected hereby shall be effective as of the opening of business on April 1, 2005.

SECTION 4.02 This Agreement shall be governed by and construed in accordance with the laws of the State of New York.

SECTION 4.03 This Agreement may be executed in any number of counterparts each of which shall be an original, but such counterparts shall together constitute but one and the same instrument.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement of Resignation, Appointment and Acceptance to be duly executed and acknowledged all as of the day and year first above written.

Raytheon Company,
as Issuer

By: /s/ Richard Goglia
Name: Richard Goglia
Title: Vice President and Treasurer

The Bank of New York,
as Prior Trustee

By: /s/ Kisha A. Holder
Name: Kisha A. Holder
Title: Assistant Vice President

The Bank of New York Trust Company, N.A.,
as Successor Trustee

By: /s/ Peter M. Murphy
Name: Peter M. Murphy
Title: Vice President

Raytheon 2001 Stock Plan
2005 Performance Share Award

Raytheon Company hereby grants to you, the recipient identified below, an award of stock units with respect to its common stock, par value \$0.01 per share (the "Stock"), pursuant to the Raytheon 2001 Stock Plan (as amended from time to time, the "Plan") on the following terms and conditions:

1. Details of Award

Recipient

Total Target Number of Shares of Stock

Performance Cycle

Calendar years 2005 through 2007

2. Conditions to Award

Pursuant to this Award, you will be entitled to payment of up to one-half of the total target number of shares set out above based on Raytheon's "free cash flow" per share over the Performance Cycle, and up to one-half of the total target number of shares set out above based on the total return to Raytheon's shareholders (compounded annually), relative to that of its "peers," over the Performance Cycle. The precise extent to which any such shares will have been earned will be determined by the Management Development and Compensation Committee of Raytheon's Board of Directors (the "Committee") as soon as possible following the close of the Performance Cycle from the following tables:

Cumulative 3-Year Free Cash Flow per share	Target Share Award Multiplier
	1.000
	0.875
	0.750
	0.625
	0.500
	0.375
	0.250
	No Award

Total Return to Shareholders

Percentile	Rank vs. Peers	Target Share Award Multiplier
		1.000
		1.000
		0.875
		0.750
		0.500
		0.375
		0.250
		No Award
		No Award

"Internal Free Cash Flow:" Raytheon's cash from operations per share, after capital expenditures and interest payments, all as determined in accordance with generally accepted accounting principles and rounded to the nearest cent per share.

"Peers:" Boeing, General Dynamics, Goodrich, Honeywell, L-3 Communications, Lockheed Martin, Northrop Grumman, Rockwell Collins, Textron, and United Technologies. In the event of any mergers or other corporate events affecting the foregoing companies during the Performance Cycle, the Committee may make such adjustments to the peer group of companies, the total return calculations of the affected companies and the metrics set out above as it may determine in its sole discretion would most nearly carry out the original purposes and intent of this Award.

3. Effect of Termination of Employment, Etc.

You must remain an employee until the end of the Performance Cycle in order to be entitled to any payment pursuant to this Award, except as provided in Section 4 and except as follows. If your employment with Raytheon ends during the Performance Cycle on account of your Retirement, as that term is defined in the Plan, or because you become disabled or die, after the end of the Performance Cycle, you (or in the event of your death, your estate) will be entitled to a pro rata portion of the number of shares of Stock you would have received, if any, had you remained employed until the end of the Performance Cycle. The pro rata portion will be based on the number of full months in the Performance Cycle during which you were employed as compared to the total number of months in the Cycle.

4. Effect of Change of Corporate Control

If a Change of Corporate Control, as defined in the Plan, should occur during the Performance Cycle, the Award will terminate. However, at or immediately following the Change of Corporate Control, you will be entitled to receive a pro rata portion of the total target number of shares covered by this Award, without regard to the extent to which the performance conditions of Section 2 have been satisfied. The pro rata portion will be based on the number of full months in the Performance Cycle preceding the Change of Corporate Control as compared to the total number of months in the Cycle.

5. Payment

- A. Timing. Promptly following determination of the number of shares of Stock you have earned under this Award, such number, if any, will be paid to you together with a dividend equivalent amount of shares calculated in accordance with the following paragraph. However, you will not be entitled to any payment with respect to shares of Stock covered by this Award until you have made satisfactory arrangements with Raytheon to satisfy any tax or other withholding obligations which might arise in connection with payment and all payments will be net of any such withholding.
- B. Dividend Equivalents. The dividend equivalent amount will be a number of shares calculated assuming that the dividends, if any, paid by Raytheon on the shares of Stock which you ultimately become entitled to under this Award (and on any prior dividend equivalent amount attributable to such shares), had been reinvested in additional shares of Stock as of the respective payment dates of each dividend. You will not be entitled to any dividend equivalent amount on shares of Stock covered by this Award which are not ultimately earned.
- C. Form of Payment. As provided in the Plan, at the election of the Committee earned shares and any dividend equivalent amount will be paid in the form of shares of Stock. Although LTTP payouts are intended to be made in shares of Raytheon stock, the Company, at its discretion, reserves the right to make payments under the LTTP in awards of stock or cash, or both.

6. Other Provisions

- A. Other Conditions of Plan Apply. This Award is subject to all of the remaining terms and conditions of the Plan, including but not limited to the provisions relieving Raytheon of any obligation to issue shares of Stock until all applicable securities laws have been complied with and providing that the grant of awards under the Plan, including this Award, will not interfere with or limit in any way Raytheon's right to terminate your employment at any time. The Plan is administered and interpreted by the Committee, whose determinations are final and binding on all persons concerned.
- B. No Guaranty of Future Awards. This Award in no way guarantees you the right to or expectation that you may receive similar awards with respect to any other similar performance cycle or period which the Committee may, in its discretion, establish and as to which the Committee may elect grant awards under the Plan.
- C. No Rights as Stockholder. You will not be considered a shareholder of Raytheon with respect to the shares of Stock covered by this Award or any dividend equivalent amount of shares unless and until shares of Stock are actually issued and certificates therefor delivered to you.
- D. Governing Law. This Award shall be governed by, construed and administered in accordance with applicable federal law; provided, however, that to the extent not in conflict with federal law, this Award shall be governed by, construed and administered in accordance with the laws of the State of Delaware, other than its laws respecting choice of law.
- E. Counterparts. This Award may be executed in one or more counterparts all of which together shall constitute but one instrument.

RAYTHEON COMPANY

By: /s/ William H. Swanson

Title: Chairman and CEO

Signature of Recipient

CERTIFICATION

I, William H. Swanson, Chairman and Chief Executive Officer, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Raytheon Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and their preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: April 28, 2005

/s/ William H. Swanson

William H. Swanson
Chairman and Chief Executive Officer

CERTIFICATION

I, Biggs C. Porter, Vice President and Corporate Controller, acting Chief Financial Officer, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Raytheon Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and their preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: April 28, 2005

/s/ Biggs C. Porter

Biggs C. Porter
Vice President and Corporate Controller,
Acting Chief Financial Officer

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO SECTION 906 OF
THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Raytheon Company (the "Company") on Form 10-Q for the period ending March 27, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, William H. Swanson, Chairman and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ William H. Swanson

William H. Swanson
Chairman and Chief Executive Officer
April 28, 2005

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO SECTION 906 OF
THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Raytheon Company (the "Company") on Form 10-Q for the period ending March 27, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Biggs C. Porter, Vice President and Corporate Controller, acting Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Biggs C. Porter

Biggs C. Porter
Vice President and Corporate Controller,
Acting Chief Financial Officer
April 28, 2005

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.